



ENERGY MANAGEMENT

MBA

PROGRAM

Winter Semester 2025/26

Intake 2025 - 2027

Last update on: 4 March 2026

THIS PUBLICATION REFLECTS THE STATE OF PLANNING AT THE
TIME OF ANNOUNCEMENT.

TUB/CO GmbH
TU Berlin ScienceMarketing
Hardenbergstraße 16-18
10623 Berlin
Deutschland

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Dear Students,

The energy market is one of today's most fast-paced, decisive, and profitable industries and is crucial to the global economy, the environment, and our future society as a whole.

Climate and economic changes, public opinion, technological progress, and regulation shape unforeseen challenges and opportunities. This situation calls for new solutions to be delivered by highly skilled and appropriately trained experts with an all-embracing overview, an international outlook, and the will to create a true impact. Due to its economic, entrepreneurial, and industrial strength as well as its successful and progressive energy policies, known as the —Energiewende—, Germany stands out as a front-runner in the global energy transition. The industry, therefore, requires broadly skilled individuals who are experts in the field.

We are delighted to welcome you to this exciting TU program, where faculty and industry experts convey the latest scientific and practical insights in the field, discuss today's challenges, and prepare students for leading roles in shaping the industry, and society, for the future ahead.

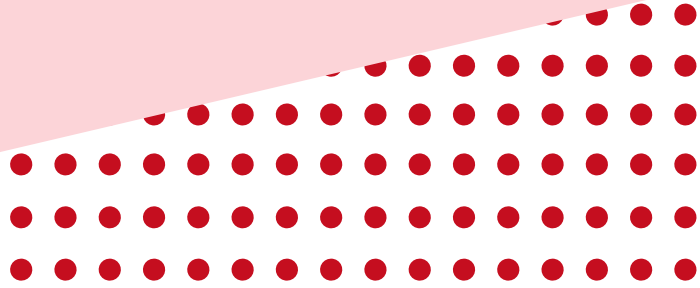
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER
Academic Director

Gernot BOHMANN
Academic Program Manager

Dr. Jing WU
Academic Program Manager

Sandra LUBAHN
Administrative Manager

OVERVIEW



The Energy Management Team



Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Academic Director MBA Energy Management

Professor for Management of Energy and Resources, School for Technology and Management, Faculty for Economics and Management of Technical University Berlin

<https://www.er.tu-berlin.de/>

Gernot BOHMANN, M.Sc.

Academic Program Manager

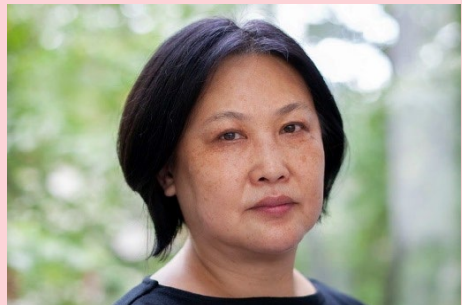
gernot.bohmann@campus.tu-berlin.de



Dr. Jing Wu

Academic Program Manager

jing.wu.1@campus.tu-berlin.de



Sandra LUBAHN

Administrative Manager

sandra.lubahn@campus.tu-berlin.de



Hadi Daaboul
Student Assistant



Kunrong Zheng
Student Assistant



Sofía Pinzón
Student Assistant

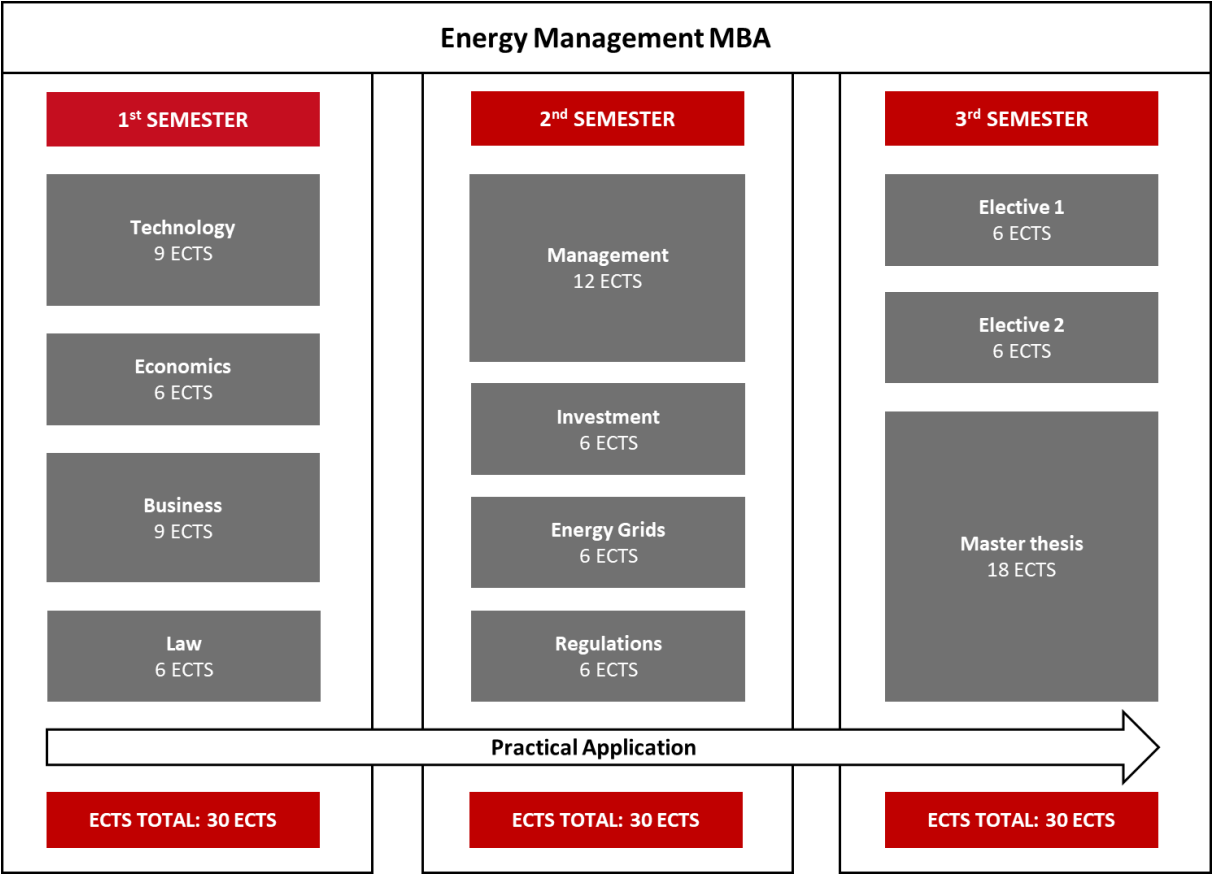


Rémy Lavaud
Student Assistant



Raunak Chepurwar
Student Assistant





The master’s program is taught over a period of three semesters. The first semester covers the technical, economic, entrepreneurial, and legal foundations for management decisions in the energy sector; the second semester deepens this view and looks at business practices, primarily of grid-based utilities, and investment; the third semester broadens the perspective while simultaneously focusing on practices according to students’ individual interests. All semesters include lectures, tutorials, seminars, company visits, online materials related to practice, and extracurricular activities. The master thesis, due in the third semester, concludes the program.

Location and Times

Unless otherwise announced, lectures, tutorials, consultancy, and peer group meetings take place at EUREF-Campus, 10829 Berlin, House 9, Room S3/at the TUB Main Campus, Main Building H, Room 3010 – or as announced on Moodle. The time is CET.

Semesters

- **First semester** (Winter semester 2025/26)
Duration of semester: **01.10.2025 - 31.03.2026**
 Lecture period: 13.10.2025 - 14.02.2026
 Lecture-free period: 16.02.2026 - 31.03.2026 as well as public holidays

- **Second semester** (Summer semester 2026)
Duration of semester: **01.04.2026 - 30.09.2026**
 Lecture period: 13.04.2026 - 18.07.2026
 Lecture-free period: 20.07.2026 - 30.09.2026 as well as public holidays

- **Third semester** (Winter semester 2026/27)
Duration of semester: **01.10.2026 - 31.03.2027**
 Lecture period: tba
 Lecture-free period: tba as well as public holidays

Lectures

Lectures are held by professors and academic staff of TU Berlin and other universities, as well as energy industry professionals. The lectures are divided into core and specialized lectures. Core lectures teach the basics and are relevant for students of all MBA programs; specialized lectures are designed for students of the Energy Management program to dive deeper into energy-related content. Group work is frequent. Homework may be assigned. **Lectures start *sin tempore*, i.e., sharp.**

9.30 – 12.45 | 13.45 – 17.00

Company Visits/Tutorials

| Tutorials | Company Visits |
|------------------------------|---------------------------|
| 08.00 - 12.00, 13.00 – 17.00 | 14.00 – 16.00 or Day Trip |

Tutorials are mainly held by research associates and assistants of the respective chairs. Of a generally more interactive nature, they repeat lecture material, supply supportive information, offer additional training, and help prepare for lectures and exams.

Company Visits/Presentations are regularly scheduled on Wednesdays or Thursdays. Company Presentations and Cases take place on EUREF Campus, House 9, Room S3. In contrast, Company Visits provide the opportunity to experience course content in person by visiting the company on-site. Registration before attendance may be required.

A

German Classes

Language classes are offered on campus and incur a small additional fee. Advanced language classes are available, for which taking a test is mandatory.

For more information, visit the website of Sprach- und Kulturbörse [here](#).

E-Learning Platform 'Moodle' and Wireless LAN

Information **S**ystem for **I**nstructors and **S**tudents (ISIS)/Moodle is a software platform for online learning, announcements, distribution of material, registration to events, etc. An introduction will be given in the first week. Please log on frequently, even in lecture-free times. The TU Berlin offers [Wireless LAN](#) (WLAN) with full coverage across its campus. Students can access the internet from any point on the campus. Moreover, it makes sense to have a stable internet connection at your home as well in order to participate in digital lectures or online meetings without problems and to study and learn in case campus is not open.

Exams

A written (e-) exam, paper, presentation, or portfolio concludes each module. Everything taught in the lectures, tutorials, and compulsory company visits within the module may be subject to examination. Exams start on time! A failed examination may be repeated twice. For further details, please refer to the official Study and Examination Regulation. **Attendance is obligatory.**

Grading Scale

| Grade | Assessment | Definition |
|-----------------|--------------|---|
| 1.0 / 1.3 | Very good | Outstanding performance |
| 1.7 / 2.0 / 2.3 | Good | Performance above average requirements |
| 2.7 / 3.0 / 3.3 | Satisfactory | Complies with the average overall requirements |
| 3.7 / 4.0 | Sufficient | Performance which, despite some flaws, still complies with performance requirements |
| 5.0 | Insufficient | Performance with significant flaws which does not comply with requirements |

A grade of 0,0 indicates the course was not graded but rather given a mark of "pass" or "fail".

1 ECTS is equal to a workload of 30 hours

FIRST SEMESTER

WISE 2025/26



Social and Academic Events

Orientation Week 2025

6 – 10 October 2025

TU Main Campus
EUREF Campus
E-Learning Introduction
Library Insights, Meet Up,
Administrative Duties



Official Opening

10 October 2025 – 4:00 pm

Venue: TU Main Campus
Welcome Addresses Academic Directors
Academic & Administrative Staff

Christmas Get-Together

More information tba



Module Technology (9 ECTS)

Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Institute Technologie und Management (ITM)
Faculty Wirtschaft und Management
sec. H 69, Room H 6118
Straße des 17. Juni 135, 10623 Berlin
+49 (0) 30 314-23214
energymanagement@master.tu-berlin.de



Aims and Scope

This module revisits and broadens students' knowledge of energy technologies and systems in the context of today's changing world, preparing the ground for the coming modules. Students are taught to apply this knowledge independently to selected cases. Module 2, Economics, runs in parallel.

Keywords

Renewable energy sources; bio energy; hydro energy; geothermal energy; fluctuating renewable energy sources; wind onshore; wind offshore; solar thermal; solar PV; energy grids; electricity grids; gas grids; hydrogen; subsurface; sector integration; heating technologies; HVAC drives fuels, and systems.

Examination (9 ECTS, graded)

Core & Specialized Part: Written exam, 120 minutes, graded

Schedule

Mon. 13 Oct 2025

All day
09:30 – 16:30 **Excursion 1 (2025TECH-X1-EM-1):**
Neue Energien Forum Feldheim e.V.

Wed. 15 Oct 2025

09:30 - 17:00 **Lecture 1 (2025TECH-L1):**
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Fri. 17 Oct 2025

09:30 – 17:00 **Lecture 2 (2025TECH-L2):**
Prof. Dr. Gioia FALCONE

Wed. 22 Oct 2025

09:30 – 12:45 **Tutorial 1 (2025TECH-T1-EM):**
M.Sc./Maximilian EVERS
13:45 – 17:00 **Tutorial 2 (2025TECH-T2-EM):**
M.Sc./Maximilian EVERS

Sat. 01 Nov 2025

09:30 – 17:00 **Lecture 3 (2025TECH-L3-EM):**
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Wed. 12 Nov 2025

09:30 – 17:00

Lecture 4 (2025TECH-L4-EM):

Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Fri. 14 Nov 2025

09:30 – 17:00

Lecture 5 (2025TECH-L5-EM):

Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Sat. 15 Nov 2025

09:30 – 12:45

Tutorial 3 (2025TECH-T3-EM):

Maximilian EVERS

13:45 – 17:00

Tutorial 4 (2025TECH-T4-EM):

Maximilian EVERS

Wed. 19 Nov 2025

09:30 – 12:45

Tutorial 5 (2025TECH-T5-EM):

Maximilian EVERS

Fri. 28 Nov 2025

09:30 – 17:00

Lecture 6 (2025TECH-L6-EM):

Student Presentations

Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Mon. 01 Dec 2025

14:00 - 15:00

Tutorial Q&A (2025TECH-Q&A-EM):

Maximilian EVERS

Fri. 05 Dec 2025

09:30 – 11:30

2025TECH-Exam-EM-Unixpool (time slot tbc)

Exam written, 120 minutes, graded

Literature

[1] Robert L. Jaffe and Washington Taylor. The Physics of Energy. Cambridge University Press, 2018.

[2] P. Zweifel et al. Energy Economics. Springer Texts in Business and Economics, Springer 2017.

[3] Y. Demirel. Energy. Springer 2012.

[4] W Shepherd and D W Shepherd. Energy Studies. Imperial College Press, 2008.

[5] Volker Quaschnig. Understanding Renewable Energy Systems. Earthscan, 2005.

Module Business (9 ECTS)

Prof. Dr. Dodo zu KNYPHAUSEN-AUFSEß

Strategic Leadership and Global Management
T.U. Berlin
Sec. H 92, Room H 9166
Straße des 17. Juni 135, D-10623 Berlin
+49-(0)30-314-28744
knyphausen@strategie.tu-berlin.de



Aims and Scope

The students will understand the fundamentals of management and business administration/business functions: accounting, marketing and sales, organization, industry analysis, business units, and strategy. The students will get acquainted with the concepts of supply chain management, distribution and logistics, production and quality, HR/Personnel, public relations, and R&D.

Keywords

Fundamentals of management and business administration; management and leadership; shareholder and stakeholder value approach; the concept of strategy; Porter's Five Forces; SWOT-Analysis; etc.; strategic business units; industry analysis; generic strategies; vertical integration; portfolio analysis; diversification; strategy process; case studies.

Examination (9 ECTS, pass/fail)

Core Part: online quiz, 60 minutes, pass/fail

Specialized Part: group presentation, pass/fail

Schedule

Sat. 18 Oct 2025

09:30 – 17:00

Lecture 1 (2025BUSI-L1):

Basics of Business Administration & Corporate Governance,
Prof. Dr. Dodo ZU KNYPHAUSEN-AUFSESS

Fri. 24 Oct 2025

09:30 – 17:00

Lecture 2 (2025BUSI-L2):

Corporate and Business Management,
Prof. Dr. Dodo ZU KNYPHAUSEN-AUFSESS

Sat. 25 Oct 2025

09:30 – 17:00

Lecture 3 (2025BUSI-L3):

Corporate and Business Management,
Prof. Dr. Dodo ZU KNYPHAUSEN-AUFSESS
Introduction into Presentation Task

Wed. 29 Oct 2025

09:30 – 12:45

Tutorial 1 (2025BUSI-T1-EM):

Business Frameworks and Business Canvas,
Byron STUNTZ

Wed. 29 Oct 2025

13:45 – 17:00

Tutorial (2025BUSI-EM) Session 1

Intercultural Communication in an International World,
Fabian THUN

Fri. 31 Oct 2025

09:30 – 17:00

Lecture 4 (2025BUSI-L4):

Corporate Finance,
Christoph GROTH-TONBERGE

Wed. 05 Nov 2025

9:30 – 12:45

Tutorial 2 (2025BUSI-T2-EM):

Business Ethics,
Sarah DROLL

13:45 – 17:00

Tutorial 3 (2025BUSI-T3-EM):

Corporate Finance,
Maximilian WACHTER

Fri. 07 Nov 2025

09:30 – 17:00

Lecture 7 (2025BUSI-L7-EM):

Marketing,
Prof. Dr. Justin BECKER

Thu. 13 Nov 2025

13:45 – 17:00

Tutorial 4 (2025BUSI-T4-EM):

Presentation Techniques,
Bettina BROCKMANN

Tue. 18 Nov 2025: Quiz multiple choice, online (available 24h)

Fri. 21 Nov 2025

09:30 – 17:00

Lecture 5 (2025BUSI-L5-EM):

Management in the Energy Sector - Market Roles, Function &
Participants in Liberalized Energy Markets,
Topic and Market Role Assignment for Presentations
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Sat. 22 Nov 2025

09:30 – 17:00

Lecture 6 (2025BUSI-L6-EM):

Information Systems in the Energy Sector,
Dr. Volker BÜHNER

Wed. 26 Nov 2024

09:30 – 12:45

Tutorial (2025BUSI-EM) Session 2

Conflict Management in an International World,
Katharina YOMBI

Thu. 11 Dec 2025**09:00 – 17:30** 2025BUSI-EXAM-EM**Examination:** Presentations, in total 8 hours, pass/fail,
Prof. Dr. Dodo ZU KNYPHAUSEN-AUFSESS
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER**Literature**

- [1] Robert M. Grant, Contemporary strategy analysis, Published by John Wiley & Sons Ltd. (2010).
 - [2] Zott, C., Amit, R., & Massa, L. (2011). The business model: recent developments and future research. Journal of Management, 37(4), 1019-1042.
 - [3] Casadesus-Masanell, R., & Tarzijan, J. (2012). When one business model isn't enough.
 - [4] Robbins, Judge (2016): Essentials of Organizational Behavior, p. 118-125
 - [5] Marketing: Malcolm McDonald; Alisa Kolsaker(2014), MBA Marketing, Red Globe Press; Auflage: 2014
 - [6] Weygandt, J.J./Kieso, D.E./Kimmel, P.D. (2016), Financial Accounting, 10th ed., Wiley. (+ online course, videos, interactive tutorials on WileyPLUS).
- Bebbington, J./Gray, R./Laughlin, R. (2001), Financial Accounting – Practice and Principles, 3rd ed., Thomson. Brealey, R.A./Myers, S.C./Allen, F. (2017), Principles of Corporate Finance, 12th ed., McGraw-Hill.

Module Economics (6 ECTS)

Prof. Dr. rer. pol. Georg ERDMANN

Department of Energy Systems

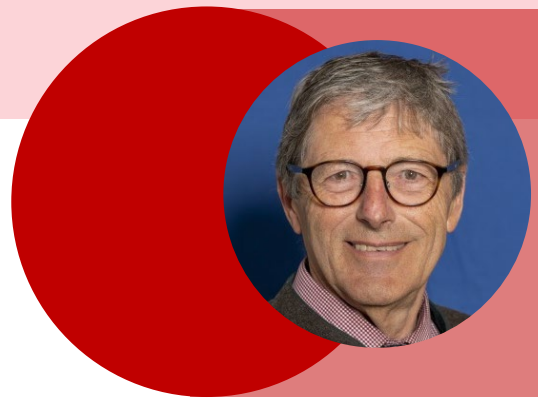
T.U. Berlin

Einsteinufer 25 (TA 8), 10587 Berlin

FT Building, Room 025

+49 (0)30 314 24 656

georg.erdmann@tu-berlin.de



Aims and Scope

This module provides students with core knowledge of economics in the field of mobility, building a foundation for the coming modules. Students are taught to apply this knowledge independently to selected cases. It runs in parallel to Module 1, Technology.

Keywords

Welfare analysis; prices and markets; market forms; production and pricing decisions; natural resource economics; merit order effects; external effects; trading in allowances; fundamentals of investment decisions; market failures and regulation; sustainability; global commons; security of supply.

Examination (6 ECTS, graded)

Written exam, 90 minutes, graded (CORE & Specialized Part)

Written paper, five pages (Preparatory Exercise/ Prerequisite)

Schedule

Wed. 07 Jan 2026

09:30 – 12:45

Tutorial 1A (2025ECON-T1A):

Academic Writing 1: Literature Review and Citation,
Maximilian EVERS, M.Sc.

13:45 – 17:00

Tutorial 1B (2025ECON-T1B):

Academic Writing 2: Objective and Problem Statement,
Maike KALZ

Fri. 09 Jan 2026

9:30 – 17:00

Lecture 01 (2025ECON-L1):

General Economics, Microeconomics, Macroeconomics, History of
Economic Thought,
Prof. Dr. Roland MENGES

Sat. 10 Jan 2026

9:30 – 17:00

Lecture 02 (2024ECON-L2):

General Economics, Microeconomics, Macroeconomics, History of
Economic Thought,
Prof. Dr. Roland MENGES

Mon. 12 Jan 2026

13:45 – 17:00

Tutorial 2 (2025ECON-T2-EM):

Microeconomics, Macroeconomics,
Sarah ELSHEIKH, M.Sc.

Tue. 13 Jan 2026

13:45 – 17:00

Tutorial 3 (2025ECON-T3-EM):

Microeconomics, Macroeconomics,
Sarah ELSHEIKH, M.Sc.

Wed. 14 Jan 2026

09:30 – 12:45

Tutorial 4 (2025ECON-T4-EM):

Microeconomics, Macroeconomics,
Sarah ELSHEIKH, M.Sc.

13:45 – 17:00

Tutorial 5 (2024ECON-T5-EM):

Microeconomics, Macroeconomics,
Sarah ELSHEIKH, M.Sc.

Fri. 16 Jan 2026

9:30 – 17:00

Lecture 03 (2025ECON-L3-EM):

Environmental Economics I,
Prof. Dr. Aaron PRAKTIKNJO

Sat. 17 Jan 2026

9:30 – 17:00

Lecture 04 (2025ECON-L4-EM):

Environmental Economics II,
Prof. Dr. Aaron PRAKTIKNJO

Mon. 19 Jan 2026

2025ECON-Paper Submission

Wed. 21 Jan 2026

9:30 – 12:45

Tutorial 6 (2025ECON-T6-EM):

Environmental Economics,
Prof. Dr. Aaron PRAKTIKNJO

13:45 – 17:00

Company Case 1 (2025ECON-X1-EM):

EADP,
Dr. Dawud Ansari

Fri. 23 Jan 2026

9:30 – 17:00

Lecture 05 (2025ECON-L5-EM):

Fundamentals in Energy Economics,
Prof. Dr. rer. pol. Georg ERDMANN

Fri. 23 Jan 2026

Econ Paper Feedback about permission to take the exam
(2025ECON-Paper Feedback)

Mon. 26 Jan 2026

10:00 – 11:30

Tutorial Q&A (2025ECON-Q&A-EM):

Exam Q&A Online via Zoom,
Sarah ELSHEIKH, M.Sc.
Prof. Dr. Aaron PRAKTIKNJO

Thu. 29 Jan 2025

13:30 – 15:00

Exam CORE & Spec. Part (**2025ECON-EXAM-FULL-EM**)

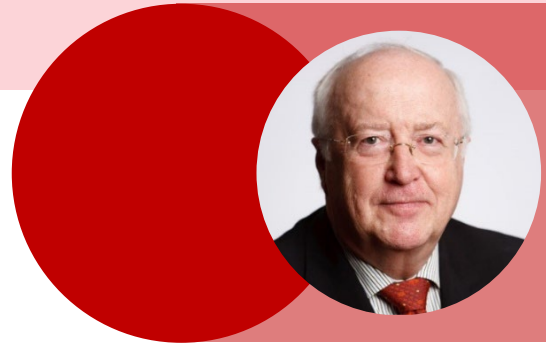
Written, 90 minutes, graded (written Paper is a pre-requirement)

Literature

- [1] Bhattacharyya, S.C. (2019), Energy Economics: Concepts, Issues, Markets and Governance, 2nd ed., Springer, London.
- [2] Mankiw, N.G. (2021), Principles of Economics, 9th ed., Cengage Learning, Boston.
- [3] Parkin, M. (2019), Economics, Global Edition, 13th ed., Pearson, Harlow, England. Chapters 1-3; 4-5; 8-9; 10-11; 12-13; 16-17; 21-22; 24, 27.
- [4] Zweifel, P., Praktijnjo, A. and Erdmann, G. (2017), Energy Economics, Springer, Berlin, Heidelberg.

Module Law (6 ECTS)

**Prof. Dr. iur. Dr. rer. pol. Dres. h.c.
Franz Jürgen SÄCKER Hon.Ph.D.(PCCC)**
Technische Universität Berlin



Aims and Scope

The students will learn about the fundamentals of Civil, Private and Commercial Law as well as core aspects of Public Law and Policy relevant to the energy industry. The module covers international, European and the interaction of those legal frameworks for a comprehensive and coherent energy transition.

Keywords

Energy law; energy trade and international contracts; UN conventions; WTO; ECT; contract law; EFET contracts; the legal system of the EU and the Third Energy Package; Germany's Energiewende and EEG; EU secondary law vs. regional developments; environmental law; state aid.

Examination (6 ECTS, graded)

Law paper, 10 pages, graded

Schedule

Fri. 30 Jan 2026
09:30 -17:00

Lecture 1 (2025LAW-L1):
Fundamental of European Business Law,
Prof. Dr. Lydia SCHOLZ

Sat. 31 Jan 2026
09:30 – 17:00

Lecture 2 (2025LAW-L2-EM):
Sustainable Energy Transition: Boundaries between competition and regulatory law in the Energy Sector in the context of the Paris-Agreement,
Dr. Oliver KOCH

Mon. 03 Feb 2025
Whole day

Excursion (2024LAW-X1-EM) (tbc)
EEX in Leipzig

Fri. 06 Feb 2026
09:30 – 17:00

Lecture 3 (2024LAW-L3-EM):
The EU Legal Framework for Infrastructure Regulation,
PD Dr. Carsten KÖNIG

Sat. 07 Feb 2026 **Tutorial 1 (2024LAW-T1-EM):**
09:30 - 12:45 Professional Law Paper Writing
Dr. Ebru TUNCEL

13:45 – 17:00 **Tutorial 2 (2024LAW-T2-EM):**
Introduction to EU Law
Dr. Ebru TUNCEL

Wed. 12 Feb 2026 **Excursion 2 (2024LAW-X2-EM):**
09:30 – 12:45 International Dispute Resolution in the Energy Sector
Agnieszka Ason

Fri. 13 Feb 2026 **Lecture 4 (2024LAW-L4-EM):**
09:30 - 17:00 Energy Security of Supply and Tensions with an Emission-Neutral Future,
Dr. Anna Samsel VAN HAASTEREN

Sat. 14 Feb 2026
09:30 – 12:45 **Tutorial 3 (2024LAW-T3-EM):**
Legal Framework for Energy Trading and Supply
Prof. Dr. Susanne WENDE

Sat. 15 Feb 2026 - Paper, (Spec. Examination) 10 pages, graded
Tue. 25 Feb 2026 – 2024LAW Paper in due
(23:59)

Literature

[1] Angus Johnston and Guy Block. EU Energy Law. Oxford University Press, 2012.

[2] Kim Talus. EU Energy Law and Policy. A Critical Account. Oxford University Press, 2013.

[3] Kate L. Turabian. A Manual for Writers of Research Papers, Theses, and Dissertations. The University of Chicago Press, 2013.

Other information

Exam Retakes

TECH: 3rd April 2026, 9:30 – 11:30am, Unixpool (time slot tbc)

ECON: 29th January, 10:00 – 11:30, Unixpool

BUSI: individual appointment

LAW: individual appointment

Winter semester 2025/26

Duration of Semester: 01.10.2025 – 28.02.2026

Lecture period: 13.10.2025 - 14.02.2026

Lecture-free period: 16.02.2026 - 31.03.2026

Re-registration SuSe 2026: Before 15.02.2026

SECOND SEMESTER

SUSE 2026



Module Management (12 ECTS)

Prof. Dr. Søren SALOMO

Chair of Technology and Innovation Management
 Sekr. H71, Room H 7104
 Straße des 17. Juni 135 | 10623 Berlin
 Phone: 0049-30-314-26728
salomo@tu-berlin.de



Aims and Scope

Students are able to independently identify, analyze, and design strategic and operational approaches to managing technologies and innovation, taking into account the consequences of environmental changes for planning, management, and controlling. They do this by incorporating interdependent technological, economic, business, and legal processes in companies and organizations while considering social responsibility and sustainable development. Students will be able to define the main features of energy management, apply problem-solving skills to case studies using different fields of knowledge, and present options for optimizing the energy sector.

Keywords

Business models & plans; small group communication; leadership; environmental communication; corporate social responsibility (CSR); conflict management; change management; risk management; operational excellence; system services and energy services; Germany's energy transformation; management of reactive power; energy storage and transformation; links to the energy sector; energy management.

Examination (12 ECTS, graded)

Two quizzes (12P+8P=20P)

Business plan poster presentation (40P)

Written assignment (40P)

Schedule

| | |
|--|---|
| Wed. 15 Apr. 2026 9:30 – 17:00 | Problem scouting and design thinking (2025MGMT-T1) Dr. Dietfried CLOBOCNIK |
| Fri. 17 Apr. 2026 9:30 – 17:00 | Technology and Innovation (2025MGMT-L1) Prof. Dr. Søren SALOMO |
| Sat. 18 Apr. 2026 9:30 – 17:00 | Technology and Innovation (2025MGMT-L2) Prof. Dr. Søren SALOMO |
| Wed. 22 Apr. 2026 9:30 – 17:00 | Introduction Management in Energy Sector (2025MGMT-L3) Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER |
| Thu. 23 Apr. 2026 9:30 – 12:45 | International Energy Contract Negotiation (2025MGMT-T2) Agnieszka ASON |
| 13:45 – 17:00 | Excel intermediate (2025MGMT-T3) Maximilian EVERS |

| | |
|---|---|
| Fri. 24 Apr. 2026 9:30 – 17:00 | Management in Energy Sector I (2025MGMT-L4) Dr Christian NABE |
| Sat. 25 Apr. 2026 9:30 – 17:00 | Managerial Accounting and Controlling (2025MGMT-L5) Dr Christoph GROTH-TONBERGE |
| Sat. 2 May 2026 9:30 – 17:00 | Businessplan and Entrepreneurship (2025MGMT-T4) Dr. Barak BEN-AVINOAM |
| Fri. 8 May 2026 9:30 – 17:00 | Management in Energy Sector I (2025MGMT-L6) Dr. habil. Hans-Günter Schwarz |
| Sat. 9 May 2026 9:30 – 17:00 | Management in Energy Sector II (2025MGMT-L7) Dr. habil. Hans-GÜNTER SCHWARZ |
| Wed. 13 May 2026 9:30 – 12:45 | Decision Psychology (2025MGMT-T5) Dr Felix GRÜN |
| 13:45 – 17:00 | Academic Writing III (2025MGMT-T6) Dr Felix GRÜN |
| Fri. 15 May 2026 9:30 – 17:00 | Data-Driven Decision Making and Operations (2025MGMT-L8) Prof. Thomas VOLLING |
| Sat. 16 May 2026 9:30 – 17:00 | Data-Driven Decision Making and Operations (2025MGMT-L8) Prof. Thomas VOLLING |
| Fri. 22 May 2026 9:30 – 10:30 | Examination 1-1: Quiz 1 (In-Class Online) |
| 10:30 – 17:00 | Innovation Management (2025MGMT-L9) Dr. Birgit PEÑA HÄUFLER |
| Sat. 23 May 2026 9:30 – 17:00 | Innovation Management (2025MGMT-L10) Dr. Birgit PEÑA HÄUFLER |
| Tue. 26 May 2026 | Examination 2 Written Assignment (Online Submission) |
| Fri. 29 May 2026 9:30 – 17:00 | Communication and Leadership (2025MGMT-L11) Bettina BROCKMANN |
| Sat. 30 May 2026 9:30 – 17:00 | Communication and Leadership (2025MGMT-L12) Bettina BROCKMANN |
| Wed. 24 Jun. 2026 9:30 – 12:45 | Final Presentation Prof. Joachim Müller-Kirchenbauer+Honda |

Literature

- [1] Kerzner, H. (2013) Project Management – A Systems Approach to Planning, Scheduling, and Controlling, Wiley, New York
- [2] Cooper, R. (2008)
- [3] Christensen, C. et al. (2016)

Module Investment (6 ECTS)

Prof. Dr. Christian VON HIRSCHHAUSEN
Chair Workgroup for Infrastructure Policy (WIP)
Berlin University of Technology
Straße des 17. Juni 135, D-10623 Berlin
+49-(0)30-314 25 048
cvh@wip.tu-berlin.de



Aims and Scope

This module looks at investment decisions in the context of long-term energy infrastructure (generation, storage, transport/distribution) from a decision-maker perspective. The students master the basic methods of investment calculation and the common financial instruments and forms of financing. They apply problem-solving skills in a critically reflective manner to investment decisions and determine strategic approaches to solving complex problems. The knowledge acquired enables them to assess the advantages and disadvantages of various financing instruments and make advantageous decisions in the context of investment projects. They are also able to plan infrastructure projects and analyze their risks.

Keywords

Investments in energy infrastructure (networks, storage facilities, and power plants); determining capital costs; capital structure decisions; investment calculations; risk assessment and management; behavioral economics; financial instruments and forms of financing; principles of safeguarding liquidity; cost of capital rate; capital structure decisions; special purpose vehicles; portfolio management; asset management.

Examination (6 ECTS, graded)

Written exam: Investment memo, max. ten pages

Schedule

Tue. 28 Apr. 2026

09:30 – 17:00

Lecture 01 (2025INV-L1):

Investment I: Introduction,
Prof. Dr. Christian VON HIRSCHHAUSEN &
Dr. Dipl.-Ing. Jens WEIBEZAHN

Wed. 29 Apr. 2026

09:30 – 17:00

Lecture 02 (2025INV-L2):

Investment II: Electricity Markets and Investment Simulations Part I,
Dr. Dipl.-Ing. Jens WEIBEZAHN

Thu. 30 Apr. 2026

09:30 – 17:00

Lecture 03 (2025INV-L3):

Investment II: Electricity Markets and Investment Simulations Part II,
Dr. Dipl.-Ing. Jens WEIBEZAHN

Mon. 4 May 2026

09:30 – 17:00

Lecture 04 (2025INV-L4):

Venture Building, Venture Capital Raising, Investment Negotiations
Dr. Barak BEN-AVINOAM

Tue. 5 May 2026

09:30 – 17:00

Lecture 05 (2025INV-L5):

Business Models and Financing for Distributed Renewable Energies
in Rural Electrification
Dr. Khadidja SAKHRAOUI and Abdelkader SALLEMINE

Wed. 6 May 2026

09:30 – 17:00

Lecture 06 (2025INV-L6):

Risk Management in Energy Markets and Investments in
Renewables
Dr. Florian LEUTHOLD

Tue. 26 May 2026

09:30 – 17:00

Tutorial 01/02 (2025INV-T1/T2):

Fundamental Modeling Part I
Dr. Jens WEIBEZAHN

Wed. 27 May 2026

09:30 – 17:00

Tutorial 03/04 (2025INV-T3/T4):

Fundamental Modeling Part II
Dr. Jens WEIBEZAHN

Wed. 03 Jun 2026

09:30 – 12:45

Company Case 01 (2025INV-X1):
ENERTRAG SE

13:45 – 17:00

Company Case 02 (2025INV-X2):
HanseWerk Group

Thu. 11 Jun 2026

Take Home Exam Submission–Written (max. 10 pages), graded

Literature

- [1] Kirschen, Daniel and Strbac, Goran (2019): Fundamentals of Power System Economics
- [2] Stoft, Steven (2002): Power System Economics
- [3] Gatti, Stefano (2018): Project Finance in Theory and Practice: Designing, Structuring, and Financing Private and Public Projects
- [4] Yescombe, E. R. (2013): Principles of Project Finance
- [5] Barcelona, Ricardo G. (2017): Energy Investments - An Adaptive Approach to Profiting from Uncertainties

Module Energy Networks (6 ECTS)

Prof. Dr.-Ing. Kai STRUNZ

Head of Chair Sustainable Electric Networks
and Sources of Energy

Secr. EMH 1

Einsteinufer 11, D-10587 Berlin

kai.strunz@tu-berlin.de



Aims and Scope

This module discusses the technical and organizational challenges of network management in the context of environmental changes. It looks at transformation processes between different forms and sources of energy and considers novel technological developments. Students will be able to identify highly specialized knowledge about energy networks, partly based on the latest technical developments and findings. They will also be able to critically evaluate fundamental problems of network management and present options for optimizing network management.

Keywords

Network management; liquid fuels and pipelines vs. power transmission; convergence; substitution and interoperability; redundancy principle; power-to-gas; power-to-heat; mobility-to-grid; combined heat and power (CHP); virtual power plants; demand response; smart meters; contracts; RES integration; network management technologies; prosumers; IT and network conversion; next-generation networks; micro smart grids.

Examination (6 ECTS, graded)

Written exam

Schedule

Fri. 5 Jun 2026

09:30 – 17:00

Lecture 01 (2025NETW-L1):

Introduction into Energy Grids, Energy Networks and Sector
Coupling,
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Sat. 06 Jun 2026

09:30 – 17:00

Lecture 02 (2025NETW-L2):

Electricity Grids,
Prof Dr.-Ing. Kai STRUNZ

Fri. 12 Jun 2026

09:30 – 17:00

Lecture 03 (2025NETW-L3):

Geothermal Energy & Underground Thermal Energy Storage, Heat
Networks, Hybrid Geo-Energy Systems
Prof. Dr. Gioia FALCONE

Sat. 13 Jun 2026

09:30 – 17:00

Lecture 04 (2025NETW-L4):

Carbon Capture, Sequestration and Energy Resource Assessment
Prof. Dr. Gioia FALCONE

Tue. 16 Jun 2026

09:00 – 13:00

Excursion 01 (2025NETW-X1):

Siemens Energy, Innovation Center Berlin

Wed. 17 Jun 2026

09:30 – 12:45

Tutorial 01 (2025NETW-T1):

Energy Grids, Energy Networks and Sector Coupling,
Maximilian EVERS

13:45 – 17:00

Tutorial 02 (2025NETW-T2):

Electricity Grids
Christian WIEZOREK

Fri. 19 Jun 2026

09:30 – 17:00

Lecture 05 (2025NETW-L5):

Grid Operation & Management,
Dr. Mattias MÜLLER-MIENACK

Sat. 20 Jun 2026

09:30 – 17:00

Lecture 06 (2025NETW-L6):

Grid Energy Networks Management,
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Thu. 25 Jun 2026

09:30 – 15:30

Excursion 02 (2025NETW-X2):

Grid Lab Excursion

Fri. 26 Jun 2026

09:30 – 12:45

Tutorial 03 (2025NETW-T3):

Transport Grids & E-Mobility,
Sebastian WILLEMSSEN

13:45 – 17:00

Tutorial 04 (2025NETW-T4):

Energy Grids,
Maximilian EVERS

17:00 – 18:30

Exam Q&A (2025NETW-EXAM-Q&A):

Maximilian EVERS

Tue. 30 Jun 2026

12:30 – 16:30

Energy Networks Exam (4h)

UNIX-Pool

Module Regulations (6 ECTS)

Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Academic Director
Institute Technologie und Management (ITM)
Faculty Wirtschaft und Management
sec. H 69, Room H 6118
Straße des 17. Juni 135, 10623 Berlin
+49 (0) 30 314-23214
energymanagement@master.tu-berlin.de



Aims and Scope

Students will be able to critically reflect on the current theory and practice of regulation in Germany and Europe in both the electricity and gas sectors, assess the significance and effects of regulation on both the energy system and companies, and present options for optimizing regulation management.

Keywords

Regulation and how it is formed; impact of electricity and gas regulations on energy and natural resource companies; unbundling; network access; tariff regulation; capacity markets; energy markets.

Examination (6 ECTS, ungraded)

Portfolio (presentation and REGU-Paper)

Schedule

Wed. 01 Jul 2026

9:30 – 12:45

Tutorial 01 (2025REGU-T1):

De lege lata de lege ferenda,
Dr. Simon SCHÄFER-STRADOWSKY

13:45 – 17:00

Tutorial 02 (2025REGU-T2):

Professional Writing II: Designing Legal Reports,
Dr. Simon SCHÄFER-STRADOWSKY

Thu. 2 Jul 2026

10:00 – 11:30

Company Case 01 (2025REGU-X1):
ACER (TBC)

Fri. 03 Jul 2026

09:30 – 17:00

Lecture 01 (2025REGU-L1):

Introduction to Regulation,
Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER

Sat. 04 Jul 2026

09:30 – 17:00

Lecture 02 (2025REGU-L2):

Regulation of Energy Grids – the Business Level,
Dr. Oliver FRANZ

Wed. 08 Jul 2026

9:30 – 12:45

Tutorial 03 (2025REGU-T3):
REDIII and other Regulations,
Ulrike HINZ

13:45 – 17:00

Tutorial 04 (2025REGU-T4):
Academic Writing IV: Writing Process and Structuring,
Maike KALZ

Fri. 10 Jul 2026

09:30 – 17:00

Lecture 03 (2025REGU-L3):
Regulation of Energy Grids – the National Level,
Dr. Bodo HERRMANN

Sat. 11 Jul 2026

09:30 – 17:00

Lecture 04 (2025REGU-L4):
Regulation of Energy Grids – the EU Level,
Dr. Susanne NIES

Wed. 15 Jul 2026

09:30 – 11:00

Company Case 02 (2025REGU-X2):
Stromnetz Berlin (TBC)

11:15 – 12:45

Company Case 03 (2025REGU-X3):
ENTSO-E (TBC)

13:45 – 15:15

Company Case 04 (2025REGU-X4):
EASE (TBC)

15:30 – 17:00

Company Case 05 (2025REGU-X5):
50Hertz (TBC)

Fri. 17 Jul 2026

09:30 -17:00

Student Presentations 1 (2025REGU-Presentation):
Prof. Dr.-Ing. Joachim MÜLLER KIRCHENBAUER

Sat. 18 Jul 2026

09:30 -17:00

Student Presentations 2 (2025REGU-Presentation):
Prof. Dr.-Ing. Joachim MÜLLER KIRCHENBAUER

Fri. 31 Jul 2026

15:00

Paper Submission (2025REGU-EXAM)

Other information

Summer semester 2026

| | |
|--------------------------------------|--------------------------------|
| Duration of Semester: | 01.04.2025 – 30.09.2026 |
| Lecture period: | 13.04.2026 - 18.07.2026 |
| Lecture-free period: | 20.07.2026 - 30.09.2026 |
| Re-registration WiSe 2026/27: | TBA |

THIRD SEMESTER

WISE 2026/27



**Elective Modules
(6ECTS + 6ECTS)****Aims and Scope**

In their last semester, students look at current energy-related practical issues and challenges. Students choose two elective modules out of 9 (priority for specialized courses). In parallel, students work on their master's thesis.

Assessment

You will receive 6 ECTS (credits) for each course.

Type of assessment: Portfolio

Students who do not pass may repeat at the end of the current semester.

Task and point allocation

| | |
|-------------------------------|---|
| (Learning process evaluation) | Project - Contribution to the discussion, 25% |
| (Output evaluation) | Oral presentation, 50% |
| (Output evaluation) | Presentation materials/written composition (term paper), 25% |

Each course is limited to 25 students.

Schedule

The Schedule for WiSe 2026/2027 will be updated before 15th July 2026

Module Master Thesis

Supervisors Individual.

Aims and Scope

Students demonstrate with the Master Thesis their capability of independently addressing a problem from their study program, based on scientific methods, within a specific deadline. Once registered for the thesis, students have four months to conclude.

Schedule

To start the master's thesis, 60 CP must have been earned; this equals successful completion of all mandatory modules M1-M8. Technically, the earliest starting date is therefore six weeks after the last exam. The thesis can be postponed but should be completed in the third term.

Contents Individual.

Form Fifty pages, plus introduction and annex(es); In English; Scientific standards prerequisite; More detailed formal requirements to be announced.

tba Tutorial/FAQ: Preparation for Master Thesis and Term III
Dr. Jing Wu & Gernot Bohmann, M.Sc.

Graduation Ceremony MBA Energy Management 2024-25

Details to be announced

Alumni Program

With your degree, you become part of the alumni network. Alumni receive invitations to participate in the further extension of the academic program and to events held on the campus and within the network.

As the program rolls over, you are cordially invited to participate in the curricular and extracurricular events of the following academic year(s).



Faculty

Lecturers & Tutors

Dr. Dawud ANSARI

*Economist at DIW Berlin
Director at EADP
Lecturer/Consultant*

**Kristian BÄNSCH, M.Sc., Ph.D. Candidate**

*Research Associate
Chair of Production and Operations Management
Technische Universität Berlin*

**Prof. Dr. Justin BECKER**

*Universität der Künste Berlin
Berlin Career College
CEO and Managing Partner at M-BBB*

**Agnieszka ASON**

*Energy Lawyer and Consultant
Ason Energy*

**Gernot BOHMANN, M.Sc.**

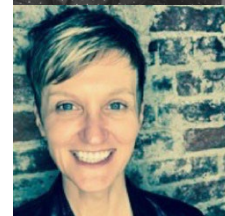
*Academic Program Manager
MBA Energy Management*

**Wassim BRAHIM**

*PhD Candidate, Energy Economics Researcher, Lecturer,
Data Analytics Consultant at the German Institute for
Economic Research (DIW Berlin)
Research Fellow at EADP*

**Bettina BROCKMANN, M.A.**

*Senior Lecturer in the Department of Communication Studies
at San José State University
CEO of bbpraxis Communication Consulting*

**Maximilian EVERS, M.Sc., Ph.D. Candidate**

*Research Associate
Chair of Energy and Resource Management
Technische Universität Berlin*



Dr. Volker BÜHNER

*Head of Business Unit Energy at KISTERS AG
Member of the Advisory Board at IKEM*

**Dr. Karina CARGAMAN**

*Research Associate
Technische Universität Berlin*

**Dr. Jing WU**

*Academic Program Manager
MBA Energy Management*

**Sarah DROLL, MBA**

*Director Strategy and Transactions
EY*

**Sarah ELSHEIKH, M.Sc., Ph.D. Candidate**

*Field Protection Assistant
Panteion University of Social and Political Sciences*

**Prof. Dr. rer.pol. Georg ERDMANN**

*Head of Department (a.D.)
Department of Energy Systems
Technische Universität Berlin*

**Prof. Dr. Gioia FALCONE**

*Rankine Chair – Professor of Energy Engineering;
Director of the Centre for Sustainable Energy Systems;
Associate Director of the Centre for Sustainable Solutions;
Head of Energy and Sustainability Research Group at the
University of Glasgow*



Dr. Oliver Helge FRANZ
VP European Associations
E.ON SE



Dr. Clemens GERBAULET
Team Lead Grid Operation Principles
HanseWerk AG



Prof. Dr. André DECHANGE
Professor for Project Management,
Lecturer, Project Manager
University of Applied Sciences and Arts Dortmund



Benjamin GROSSE M.Sc., Ph.D. Candidate
Project Head and Senior Research Advisor
ENERTRAG



Dr. Kristin DIETRICH
Co-Head of Workgroup for Infrastructure Policy
Technische Universität Berlin



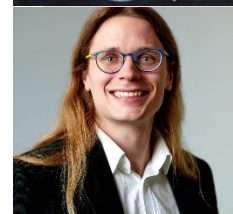
Dr. Bodo HERRMANN
Head of Unit, Network Expansion Department at Federal
Network Agency (Bundesnetzagentur)



Prof. Dr. Christian VON HIRSCHHAUSEN
Economic Policy and Infrastructure Policy
Technische Universität Berlin
DIW Berlin (German Institute for Economic Research)
Massachusetts Institute of Technology



Dr. Felix Grün
Ph.D. in human factors
Technische Universität Berlin



Dr. Matthias Müller-Mienack

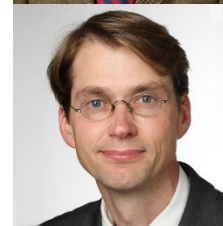
Managing Consultant,
Business Lead for Transmission Grids Northern Europe
DNV

**Prof. Dr. Dodo ZU KNYPHAUSEN-AUFSESS**

Strategic Leadership and Global Management
Technische Universität Berlin

**Dr. Oliver KOCH**

Deputy Head of Unit, Internal Market Unit, DG ENER
European Commission

**Dr. Carsten KÖNIG**

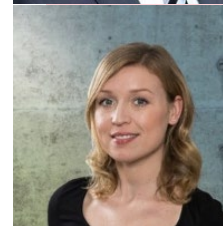
Professor University of Würzburg, LL.M. (Harvard)
Fellowship at Harvard Law School

**Dr. Armin KRAFT**

Managing Director
EEB ENERKO GmbH

**Jessica Schönebeck**

Marketing Director at G2Plus Ltd.

**Dr. Florian LEUTHOLD**

Managing Director and Board Member
VH Invest AG



Prof. Dr. Roland MENGES

*TU Clausthal, Institute of Management and Economics
Department of Macroeconomics
Technische Universität Clausthal*

**Prof. Dr.-Ing. Joachim MÜLLER-KIRCHENBAUER**

*Academic Director
MBA Energy Management
Institute of Technology and Management
Energy and Resource Management
Technische Universität Berlin*

**Dr. Christian NABE**

*Associate Director for Energy Systems and Markets
Guidehouse Energy*

**Dr. Susanne NIES**

*Project Lead Green Deal Ukraina
Helmholtz Center Berlin*

**Prof. Dr.-Ing. Aaron PRAKTIKNJO**

*Professor for Energy System Economics
RWTH Aachen University;
President of the German Association for Energy Economics*

**Prof. Dr. Søren SALOMO**

*Institute of Technology and Management
Technology and Innovation Management
Technische Universität Berlin*

**Prof. Dr. Dr. Dres. h.c. Franz Jürgen SÄCKER**

*Professor for Energy Law
Technische Universität Berlin*

**Prof. Dr. Lydia SCHOLZ**

*Professor of Business Law
Bremen University of Applied Sciences*



Dr. habil. Hans-Günter SCHWARZ
Head of Battery Development
RWE Supply & Trading



Dr. Simon SCHÄFER-STRADOWSKY
Executive Member of the Board and Treasurer at IKEM;
Co-founder of 2zero



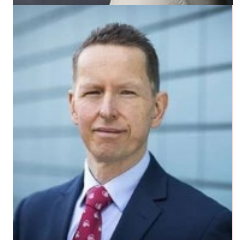
Dr. Khadidja Sakhraoui
Research Associate
Technische Universität Berlin



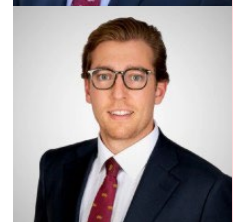
Dr. Anna Samsel van Haasteren
Deputy Head of Unit
European Commission



Prof. Dr.-Ing. Kai STRUNZ
Head of Department
Sustainable Electric Networks and Sources of Energy
Technische Universität Berlin



Byron STUNTZ, MBA
Energy Management Expert and Country Manager
SolarToday



Prof. Dr. Thomas VOLLING
Professor and Head of Department
Chair of Production and Operations Management
Technische Universität Berlin



Dr. Maximilian WACHTER
CEO
Brocacef Groep Netherlands



Dr. Jens WEIBEZAHN (Dipl.-Ing.)
Assistant Professor and Marie Skłodowska-Curie Fellow
Copenhagen School of Energy Infrastructure (CSEI)



Christian WIEZOREK, M.Sc., Ph.D. Candidate
Head of Research and Development
energenious



Sebastian WILLEMTSEN, M.Sc.
Senior Consultant
Consentec GmbH



Prof. Dr. Susanne WENDE
Law Professor
University of Applied Sciences Munich



Dr. Ebru Tuncel
Research Associate
Technische Universität Berlin

